

HATCHERY EVALUATION REPORT

Eastbank Hatchery - Steelhead
December 1996

Integrated Hatchery Operations Team (IHOT)

HATCHERY EVALUATION REPORT

Eastbank Hatchery - Steelhead

An Independent Audit Based on Integrated Hatchery Operations Team (IHOT) Performance Measures

Prepared by:

Montgomery Watson
2375 130th Avenue NE
Suite 200
Bellevue, WA 98005

Prepared for:

U.S. Department of Energy
Bonneville Power Administration
Environment, Fish and Wildlife
P.O. Box 3621
Portland, OR 97208-3621

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Executive Summary

This report presents the findings of the independent audit of the Eastbank Hatchery - Steelhead program. Eastbank Hatchery is located on the east side of the Columbia River near Rocky Reach Dam, 7 miles north of Wenatchee, Washington. Five satellite facilities are located on four different rivers (Wenatchee, Chiwawa, Methow, and Similkameen). The hatchery is used for incubation and rearing of Steelhead; Spring Chinook, Summer Chinook, and Sockeye.

The audit was conducted in 1996-1997 as part of a 2-year effort that will include 67 hatcheries and satellite facilities located on the Columbia and Snake River system in Idaho, Oregon, and Washington. The hatchery operating agencies include the U.S Fish and Wildlife Service, Idaho Department of Fish and Game, Oregon Department of Fish and Wildlife, and Washington Department of Fish and Wildlife.

Background

The audit is being conducted as a requirement of the Northwest Power Planning Council (NPPC) Strategy for Salmon and the Columbia River Basin Fish and Wildlife Program. Under the audit, the hatcheries are evaluated against policies and related performance measures developed by the Integrated Hatchery Operations Team (IHOT). IHOT is a multi-agency group established by the NPPC to direct the development of new basinwide standards for managing and operating fish hatcheries. The Bonneville Power Administration (BPA) contracted with Montgomery Watson to act as an independent contractor for the audit.

IHOT has established five basic policies that cover: (1) hatchery coordination, (2) hatchery performance standards, (3) fish health, (4) ecological interaction, and (5) genetics. The audit focuses on all these policies, with the exception of hatchery coordination. These policies are set forth in *Policies and Procedures for Columbia Basin Anadromous Salmonid Hatcheries (IHOT 1995)*. That document is the source for the performance measures that are the basis of this audit.

The Audit Process

The audit was based on the facility management's response to a 109-page questionnaire. This audit form was completed through a five-step process in which:

- Information was obtained from headquarters.
- The hatchery manager was asked to fill out and return the audit form.
- A 1-2 day site audit visit was conducted to inspect facilities, review hatchery records, discuss audit form responses, and develop remedial action plans.
- A compliance report was developed to document the compliance status of each performance measure. This report was then shared with the hatchery manager and IHOT representative.
- This hatchery evaluation report was written to document compliance with IHOT performance measures and develop cost estimates for remedial actions when needed.

Eastbank Hatchery - Steelhead Results

The Eastbank facility includes three ponds for adult holding, 12 concrete raceways, 32 rearing ponds, and incubation facilities. The five satellite facilities consist of 7 ponds and 8 net pens. The hatchery was built to mitigate for smolt losses at Rock Island Dam and began operation in 1989.

The Eastbank Hatchery - Steelhead program was in general compliance with many of the performance measures. In the area of program objectives, the hatchery did not have a Monitoring and Evaluation Plan in place and the required documentation on many of egg, fry, and adult production goals. The audit found that the hatchery was not in compliance with the water quality monitoring requirements, alarm and security alarm requirements, rearing requirements, incubation facilities, and rearing facilities, which are all facilities requirements. The hatchery was not following the IHOT protocols for feed production, vehicle disinfection, and transportation. The hatchery needed to develop specific incubation and rearing standards, a smoltification goal and monitoring program, and conduct fisheries contribution studies. The hatchery did not have a Genetics Monitoring and Evaluation Program in place and needed to evaluate its release strategy.

The specific areas in which the Eastbank Hatchery - Steelhead program requires remedial actions based on the IHOT performance measures are listed below. These remedial actions are listed in alphabetical order without intent of ranking or otherwise assigning priority:

- Change hauling temperature or review IHOT temperature criteria for hauling
- Conduct fish contribution studies
- Construct acclimation ponds on the Wenatchee River
- Construct two additional raceways for full program
- Develop genetics monitoring and evaluation program
- Develop monitoring and evaluation plan
- Develop smoltification goal and monitor
- Develop specific incubation and rearing standards for IHOT Operations Plan

- Document adult contribution
- Document DO and TGP levels
- Document rearing density just prior to release
- Document smolt-to-adult survival
- Eliminate corners and dead areas of pond to improve release facilities
- Evaluate the release strategy
- Follow IHOT density and loading criteria in the operation of the rearing ponds
- Follow IHOT incubation criteria for loading and flow
- Follow IHOT protocols for tempering hauling water prior to release
- Follow IHOT QA/QC protocols for feed production
- Follow IHOT requirements for exterior and interior vehicle disinfection
- Install alarms in quarantine areas
- Install bird netting over raceways
- Install security alarms
- Insulate feeders
- Modify rearing program to reduce the number of precocious males
- Modify rearing to meet release goal
- Need 8 more deep troughs for early rearing
- Need additional 50 half stack incubators for full program
- Review IHOT incubation temperature criteria
- Review IHOT Operations Plan and discuss with staff
- Run analysis for water chemistry parameters, nitrite, and contaminants

Non-compliance issues resulting from items beyond human control or Performance Measures not relevant to this hatchery (Type 1 in Table 3, Section 4 of this report) were not listed above.

Facility Description

Name:	Eastbank Fish Hatchery
Stock/Species:	Summer Chinook (Wenatchee Stock) Summer Chinook (Wells Stock) Sockeye (Lake Wenatchee Stock) Spring Chinook (Chiwawa Stock) Steelhead
Operating Agency:	Washington Department of Fish and Wildlife
Funding Agency:	Chelan PUD
Location:	Eastbank Hatchery is located on the east side of the Columbia River near Rocky Reach Dam, 7 miles north of Wenatchee, Washington. Five satellite facilities are located on four different rivers (Wenatchee, Chiwawa, Methow, and Similkameen).
Address:	Eastbank Fish Hatchery Washington Department of Fish and Wildlife 13246 Lincoln Rock Road E East Wenatchee, WA 98802
Hatchery Manager:	Mr. Steve Robards
Phone:	(509) 884-8301
Fax:	(509) 886-0823
Purpose:	The hatchery was built to mitigate for smolt losses at Rock Island Dam and began operation in 1989.
Production Goal:	Summer Chinook (Wenatchee Stock) Produce 864,000 yearling spring chinook for release in the Wenatchee

River.

Summer Chinook (Wells Stock)

Produce 400,000 yearling summer chinook for release into the Methow River

Produce 576,000 yearling summer chinook for release into the Similkameen River.

Sockeye (Lake Wenatchee Stock)

Produce 200,000 subyearling sockeye for release into Lake Wenatchee from Lake Wenatchee net pens.

Spring Chinook (Chiwawa Stock)

Produce 672,000 yearlings spring chinook for release into the Chiwawa River.

Steelhead

Produce 200,000 summer steelhead smolts for off-station release. Four deep aquifer wells provide up to 53 cfs of water at a relatively constant temperature. The five satellites are supplied with approximately 89 cfs of river water.

Water Supply:

Facilities:

- Adult Holding: 2 adult salmon holding raceways
1 adult steelhead raceways - 3,760 cf
- Incubation: 29 8 stacks (232 trays)
- Early Rearing: 6 shallow troughs - 30 cf each

Raceways:	5 concrete raceways - 22,000 cf each
	7 concrete raceways - 3,700 cf each
Rearing Ponds:	2 concrete ponds - 52,000 cf each
	30 concrete ponds - 36,000 cf each
Satellite Facilities:	Similkameen Satellite Facility
	1 rearing pond - 2,386 cf
	2 concrete raceways - 168 cf each
	Chiwawa Satellite Facility
	2 rearing ponds - 75,000 cf each
	Lake Wenatchee Satellite Facility
	8 net pens - 7,400 cf each
	Dryden Satellite Facility
	1 lined rearing pond - 115,200 cf
	Carlton Satellite Facility
	1 lined rearing pond - 53,400 cf

Compliance Status

The hatchery audits are based on compliance with written IHOT performance measures. These performance measures are documented in *Policies and Procedures for Columbia Basin Anadromous Salmonid Hatcheries* (referred to as *IHOT 1995* in this report).

The purpose of the performance measures is to implement new basinwide policies that provide regional guidelines for operating anadromous hatcheries in the Columbia Basin.

The audit focuses on performance measures for IHOT policies that cover (1) hatchery performance standards, (2) fish health, (3) ecological interaction, and (4) genetics. These performance measures are intended to guide hatchery operations once production is established. For that reason, the hatchery operations audit included broodstock collection, spawning, incubation of eggs, fish rearing and feeding, fish release, equipment maintenance and operations, and personnel training. Production priorities are beyond the scope of this audit.

Based on *IHOT 1995*, a detailed 109-page audit form was developed. The audit form divided the performance measures into six major sections along major program and technical criteria areas. Two additional sections (sections 1 and 8) include general information and expenditure information needed for this Hatchery Evaluation Report and blank forms for additional comments. The following is the basic structure of the IHOT audit form:

- | | |
|-----------|--|
| Section 1 | Performance Measures for General Information and Expenditure Information (PMs General 1-2) |
| Section 2 | Performance Measures for Program Objectives (PMs 1-4) |
| Section 3 | Performance Measures for Facility Requirements (PMs 5-15) |

Integrated Hatchery Operations Team (IHOT) 1995. *Policies and Procedures for Columbia Basin Anadromous Salmonid Hatcheries*, Bonneville Power Administration, Portland, Oregon.

Section 4	Performance Measures for Hatchery Practices (PMs 16-25)
Section 5	Performance Measures for Fish Health Policy (PMs 26-34)
Section 6	Performance Measures for Ecological Interactions (PMs 35-38)
Section 7	Performance Measures for Genetics Policy (PMs 39-43)
Section 8	Blank Forms for Additional Comments

Several performance measures are repeated in various sections of the audit form. These performance measures overlap in *IHOT 1995* and were retained to allow individuals interested in specific portions of the audit (such as Genetics or Fish Health) to determine the compliance status of all performance measures for a given topic in one location. A repeated performance measure is indicated by shaded text.

The Hatchery Audit Process

The hatchery audit will be conducted over a 2-year period that concludes in 1997. At each hatchery, a five-step process was used to complete the overall hatchery audit. This process consisted of research and onsite visits. The site visit at the Eastbank Hatchery was conducted on October 30-31, 1996.

The following is the five-step audit process:

1. Information was obtained from headquarters.
2. The hatchery manager was asked to fill out and return the **Audit Form**.
3. A 1-2 day site audit visit was conducted at each hatchery. During that visit an audit team inspected facilities, reviewed hatchery records, discussed audit form responses, and developed remedial action plans when appropriate.

4. During the site visit, the compliance status of each performance measure was discussed with the hatchery manager and IHOT representative. A portion of the Hatchery Evaluation Report was sent to the hatchery manager following the audit visit as a **Compliance Report**. That Compliance Report is Table 2 of this report.
5. Information from steps 1-4 was used to prepare a draft **Hatchery Evaluation Report**. This draft report was submitted to the operating agencies for review of the information used to determine compliance. Based on review and comments, a final Hatchery Evaluation Report was developed. The final report documents the compliance of a particular hatchery with the IHOT performance measures and presents cost estimates to correct any deficiencies.

Compliance Status of Eastbank Hatchery - Steelhead

The following table includes information on life-stages that are held on this facility for some portion of their rearing cycle (Table 1). For multi-facility programs, summary cost and contribution data is presented at the facility where rearing occurs. For the compliance status relating to performance measures that do not occur at this hatchery, please refer to the Hatchery Evaluation Reports for the hatcheries and stocks listed in Table 1. A check mark (✓) indicates that the specific life-stage is held at this facility.

This section documents the compliance status of the Eastbank Hatchery - Steelhead program. Each performance measure is presented in a table taken from the audit form (Table 2). The compliance status is identified by the following categories:

- **N/A** (not applicable)
- **Yes** (in compliance)
- **?** (unknown; generally due to unavailability of information to determine compliance)
- **No** (not in compliance).

Remedial actions are suggested for performance measures not in compliance. These remedial actions are grouped into categories and listed in Section 4 of this report, where the cost of the required remedial actions is also presented.

Table 1 Summary Program Information for Eastbank Hatchery - Steelhead

Component	Location of Adult Holding, Spawning, Incubation, and Rearing					
	Wells Hatchery	Wenatchee River Facilities	Priest Rapids Dam	Eastbank Hatchery	Various Sites on the Wenatchee River	
Adult Collection	4(in the past)	4(current plans)	4(current plans)			
Adult Holding	4					
Spawning	4					
Fertilization						
Incubation	4					
green-to-eyed	4					
eyed-to-hatch				4		
Rearing						
fry				4		
fingerlings				4		
smolts				4		
Release					4	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#1	Are the hatchery programs outlined in a subbasin management plan?		4			Columbia Basin System Planning Production Plan and FERC License	
#2	Is the hatchery operating under a current hatchery operational plan? Is it understood by staff? Is it being followed?		4		4	IHOT Operations Plan Interview Interview	Discussion Operations Plan with staff Discussion Operations Plan with staff
#3	Is a hatchery monitoring and evaluation plan in place? Do you have a written monitoring and evaluation plan?				4	Interview	Develop monitoring and evaluation plan
#4a	Adult contribution to fisheries, spawning grounds, and hatchery			4		No information provided	Document adult contribution
#4b	Adult pre-spawning survival as compared with established goal	4				Holding at Wells Hatchery	
#4c	Egg-take as compared with established hatchery goal	4				Spawning at Wells Hatchery	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

		N/A	Yes	?	No		
#4d	Green-egg to eyed-egg survival as compared with established goal	4				At Wells Hatchery	
#4e	Eyed-egg to fry survival as compared with established goal		4			In compliance 5 out of the last 5 years	
#4f	Fry to smolt survival as compared with established goal				4	In compliance 5 out of the last 6 years; may not have gotten full egg count	None
#4g	Production as compared with established goal				4	In compliance 6 out of the last 7 years; may not have gotten full egg count	None
#4h	Percent survival (smolt to adult) as compared with established goal			4		No data provided	Document smolt-to-adult survival
#4i	Number of eggs, fry, fingerlings, smolts, and/or adults to meet basinwide needs	4				Review of records/Discussion Partial data provided	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#5a	Temperature						
	Does your water temperature meet the criteria for spawning?	4				Spawning occurs at Wells Hatchery	
	Does your water temperature meet the criteria for incubation?				4	Review of Data. IHOT criteria appear to be too narrow.	Review IHOT incubation temperature criteria
	Does your water temperature meet the criteria for rearing?		4			Review of Data	
#5b	Dissolved gases						
	Is the oxygen level near saturation?			4		Design of system to meet criteria	Document DO levels
	Is the dissolved nitrogen level less than saturation?			4			Document TGP levels
#5c	Chemistry						
	Ammonia (un-ionized)			4		No data collected	Run analysis
	Carbon Dioxide			4		No data collected	Run analysis
	Chlorine			4		No data collected	Run analysis
	pH			4		No data collected	Run analysis
	Copper			4		No data collected	Run analysis
	Hydrogen Sulfide			4		No data collected	Run analysis
	Iron			4		No data collected	Run analysis
Zinc			4		No data collected	Run analysis	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

		N/A	Yes	?	No		
#5d	Turbidity						
	Does your turbidity meet the criteria?		4			Observation	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#5e	Alkalinity and hardness Does your alkalinity and hardness meet the criteria?		4			Review of data	
#5f	Nitrite Does your nitrite meet the criteria?			4		No data	Run analysis
#5g	Contaminants Aldrin Endrin Dieldrin Heptachlor Chlordane Methoxychlor Lindane Malathion Guthion			4 4 4 4 4 4 4 4 4		No data provided No data provided	Run analysis See above See above See above See above See above See above See above
#5h	Pathogens What portions of the hatchery have disease-free water? Adult holding Incubation		4			No adults for this program held at hatchery Well water	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

		N/A	Yes	?	No		
	Early rearing		4			Well water	
	Rearing		4			Well water	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#6	Alarm Systems						
	Do the following areas have alarms?						
	Intake		4			Inspection of facilities/Interview	
	Large rearing ponds and adult holding ponds		4			Inspection of facilities/Interview	
	Raceway headboxes and rearing ponds		4			Inspection of facilities/Interview	
	Incubation facilities		4			Inspection of facilities/Interview	
	Quarantine areas and facilities				4	Inspection of facilities/Interview	Install alarms in quarantine area
	Water treatment systems		4			Inspection of facilities/Interview	
	Security				4	Inspection of facilities/Interview	Install security alarms
	Are there outside systems and buzzers in onsite residences?		4			Interview	
	Are water flow alarms checked daily?		4			Interview/Data	
	Are all other alarms checked weekly?		4			Interview	
	Is there a log of alarms for emergencies, tests, and maintenance requirements?		4			Interview	
	Are telephone pagers used?		4			Interview	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

		N/A	Yes	?	No		
#7	Adult collection and holding facilities						
	Do you meet the adult holding criteria?	4				Adult holding at Wells Hatchery	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#8	Incubation facilities						
	Type 1: Vertical tray Do you have an adequate number of units for the overall program?		4			Interview. Need additional 50 half stacks for full program, but have enough now.	
	Type 2: Deep troughs Do you have an adequate number of units for the overall program?		4			Phasing out this type of incubator	
#9	Rearing facilities						
	Type 1: Deep troughs Do you have an adequate number of units for the overall program?		4			Inspection of facilities/Discussion	
	Type 2: Standard raceways Do you have an adequate number of units for the overall program?		4			Inspection of facilities/Discussion. Need additional 2 raceways for full program, but have enough now.	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

		N/A	Yes	?	No		
	Type 3: Rearing ponds Do you have an adequate number of units for the overall program?		4			Inspection of facilities/Discussion	
	Type 4: _____ Do you have an adequate number of units for the overall program?	4					
#10	Screening facilities						
	Do you meet the approach velocity criteria?	4				Use well water	
	Are the fish screens regularly cleaned?	4				See above	
	Does the screen mesh meet screen opening criteria?	4				See above	
	Are rearing containers double screened for fish that should not be released to adjacent water?	4				Fish released in to Wenatchee River	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#11	<p>Predator control facilities</p> <p>Are your predation control facilities effective?</p>				4	Discussion	Add bird netting to raceways

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#12	Food storage facilities and quality control						
	Does the storage of dry/semi-moist/moist foods (dry<12%; semi-moist 12-20%; moist >20% moisture) follow food manufacturer's recommendations?		4			Discussion	
	Does a regional quality control officer oversee production procedures and monitor:						
	Verification by feed manufacturer that ingredients meet specifications?				4	Discussion	Follow IHOT QA/QC protocols for feed production
	Ensure feed does not contain unwanted drugs or other additives?				4	Discussion	See above
	Analyze ingredients contained in the final food product to ensure that feed specifications have been met?				4	Discussion	See above
	Are the foods stored and handled according to the following criteria?						

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

		N/A	Yes	?	No		
	Moist pellets should not exceed 10°F at point of delivery.		4			Discussion	
	Moist pellets should be removed from freezer just prior to feeding.		4			Discussion	
	Do not leave buckets of feed or feed containers outside exposed to light or heat.		4			Discussion	
	Open bags of feed should be fed within 1 to 2 days except when feeding small groups of fish.		4			Discussion	
	Automatic feeder hoppers and bulk storage facilities should be insulated against excessive temperatures (80°F and above).				4	Discussion	Insulate feeders

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#13	<p>Release facilities</p> <p>Do the release facilities ensure that fish are not subjected to adverse conditions?</p>				4	Discussion of release procedure	Eliminate corners and dead areas of pond
#14	<p>Pollution abatement facilities</p> <p>Do the pollution abatement facilities meet all federal and state regulations (or good engineering practice)?</p> <p>Are pollution abatement facilities operated correctly?</p>		4			Discussion/Inspection	
#15	<p>Transportation facilities</p> <p>Are the transport systems adequate to meet IHOT performance measures for transportation practices?</p>		4			Discussion	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#16	Broodstock selection practices						
	Is the donor selection process document attached? (PM #40a)	4				Existing program; does not apply	
	Was the donor selection outline followed in selecting the hatchery broodstock? (PM #40b-c)	4				Existing program; does not apply	
#17	Spawning practices						
	Were the appropriate number of spawners, male/female ratios, and fertilization protocols used? (PM #42c-g)	4				Spawning and fertilization at Wells Hatchery	
#18	Incubation practices						
	Are specific incubation standards listed in the hatchery operations plan?				4	Review of IHOT Operations Plan.	Develop specific incubation standards for IHOT Operations Plan
	Are incubation practices written?				4	No plan	See Above
	Incubation Type 1: Vertical Stack (see PM #8) Do you meet the loading and flow criteria?				4	Review of records	Follow IHOT incubation criteria for loading and flow

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

		N/A	Yes	?	No		
	Incubation Type 2: Deep Troughs (see PM #8)				4	Review of records	See Above
	Do you meet the loading and flow criteria?						

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#19	Rearing practices						
	Are specific rearing standards listed in the hatchery operations plan?				4	Review IHOT Hatchery Operations Plan	Develop specific rearing standards for IHOT Operations Plan
	Are rearing practices written?				4	See above	See above
	Rearing Unit Type 1: Deep Troughs (see PM #9)						
	Do you meet the density and DI criteria?				4	Review of records	Need 8 more deep troughs
	Do you meet the Loading and FI criteria?				4	Review of records	
	Rearing Unit Type 2: Raceways (see PM #9)						
	Do you meet the density and DI criteria?		4			Review of records	
	Do you meet the Loading and FI criteria?		4			Review of records	
	Rearing Unit Type 3: Rearing Ponds (see PM #9)						
	Do you meet the density and DI criteria?				4	Review of records	Need to follow IHOT density and loading criteria in the operation of the rearing ponds
	Do you meet the Loading and FI criteria?				4	Review of records	See above

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

		N/A	Yes	?	No		
#20	Smolt quality						
	Do you produce a high quality smolt?				4	Produce a large number of precocious males	Modify rearing program to reduce number of precocious males

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#21	Fish health management practices						
	Are the monthly hatchery monitoring visits being conducted? (PM #26)		4				
	Are the annual broodstock inspections being conducted? (PM #27)		4				
	Is there pathogen-free water (PM #5h) and are the sanitation procedures being followed? (PM #28)		4				
	Are the following water quality parameters within criteria? (PM #5a-5g)						
	Water temperature				4	Review of records	See PM #5a
	Dissolved gases			4		No data	See PM #5b
	Chemistry			4		No data	See PM #5c
	Turbidity		4			Review of records/Discussion	
	Alkalinity and hardness		4			Review of records	
Nitrite			4		No data	See PM #5f	
Contaminants			4		No data	See PM #5g	
Are rearing standards being followed? (PM #19)					4	See PM #19	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

		N/A	Yes	?	No		
	Are egg and fish transfer/release requirements met? (PM #31)		4				

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#22a	Does hatchery performance meet requirements outlined in the regional hatchery policies and in subbasin and hatchery plans for the following areas?						
#22a1	Percent smoltification Do you measure percent smoltification? Did you meet the smoltification criteria?			4	4	Discussion Discussion	Develop smoltification goal and monitor See above
#22a2	Rearing density (prior to release) Did you meet the rearing density criteria just prior to release?			4		No data provided	Document rearing density just prior to release
#22a3	Disease condition (at release) Did you meet all disease regulations just prior to release?		4			Discussion	
#22a4	Number (at release) Did you meet the release number goal?				4	Discussion	See PM #4g
#22a5	Size at release Did you meet the size goal?		4			Data	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

		N/A	Yes	?	No		
#22a6	Dates of release Did you meet the release date goal?		4			Data	
#22a7	Location of release Did you release the fish at the specified location?				4	Released last group of fish lower on the river because of the large number of precocious males	Modify program to eliminate the large number of precocious males
#22b	Are fish reared in the subbasin or acclimated in the subbasin? Are the fish reared in the subbasin? Are the fish acclimated in the subbasin?		4		4	Discussion Discussion	Construct acclimation facilities on the Wenatchee River
#22c	Is the release strategy appropriate for the program?			4		Discussion	Evaluate the release strategy

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#23	Transportation facilities						
	Do transportation equipment and personnel receive disinfection before and after use?		4			Discussion	
	Is the fish tank interior disinfected using a solution of 200 ppm active chlorine for 30 minutes minimum or formaldehyde gas generation method (relative humidity of 60% for 2 hrs)?		4			Discussion	
	Is the exterior of the fish transport vehicle disinfected using high pressure steam (115-130°C), high temperature acid, or with 200 ppm chlorine for 30 minutes?				4	Discussion	Follow IHOT requirements for exterior and interior vehicle disinfection
	Is the fish transport vehicle (cab) disinfected using 600 ppm quaternary ammonia compounds (1.5 ml of 50% stock solution/liter water)?				4	Discussion	Follow IHOT requirements for exterior and interior vehicle disinfection
	Is other equipment disinfected including fish pumps, nets, egg sorters, waders, boots, rain gear, hoses and other equipment using one of the following solutions?		4			Discussion	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

	N/A	Yes	?	No		
200 ppm chlorine for 30 minutes 600 ppm quaternary ammonia compound for 30 minutes 200 ppm iodophor solution for 10 minutes		4			Discussion	
Do personnel wear protective garments when handling fish eggs or cultural water?		4			Discussion	
Do the fish transport truck/chassis and tank/unit receive an inspection and service prior to the release season?		4			Discussion	
Is a daily service inspection completed before starting up and leaving for the day?		4			Discussion	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#23 (cont)	Transportation facilities						
	Does the fish transport unit receive an inspection prior to loading?		4			Discussion	
	Does a pre-loading inspection covering tank water level, pumps or aerators, oxygen injection system settings, displacement gauge, and truck loading/hauling density tables checked and reviewed occur prior to loading fish in the transport unit?		4			Discussion	
	Do hauling criteria include checking the fish 45 minutes to 1 hour after loading?		4			Discussion	
	When fish are active and systems are functioning properly, is the oxygen concentration reduced and maintained at approximately 8 ppm?		4			Discussion	
	Is water temperature in the transportation unit maintained within the 42-48 °F range?				4	Discussion	Change hauling temperature or review IHOT temperature criteria for hauling

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

		N/A	Yes	?	No		
	<p>Do fish releasing procedures include the following criteria?</p> <p>Releasing the fish at the correct release site or into the correct water body.</p> <p>Tempering or the difference between the liberation tank and the target water body should not exceed 10°F.</p> <p>The liberation hose should be angled so that fish gently hit the water. Using a tripod is a method of ensuring the hose will stay at the proper angle.</p>		4		4	Discussion	Follow IHOT protocols for tempering hauling water prior to release

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#24	<p>Evaluation practices</p> <p>Has the hatchery conducted fishery contribution studies to:</p> <p>Determine the requirements for evaluating and improving management programs?</p> <p>Develop guidelines that define the geographical area and identify component stocks (hatchery and/or wild) that comprise the management unit?</p> <p>Develop guidelines that define if the proper stocks of fish are currently being used?</p> <p>Determine which management units contribute to a specific fishery and the time periods of those contributions?</p> <p>Determine the relative contributions of the various management units to a specific fishery over the different time periods?</p>		4			<p>Discussion</p> <p>Discussion</p> <p>Discussion</p> <p>Discussion</p> <p>Discussion</p>	<p>Conduct fishery contribution studies</p> <p>See above</p> <p>See above</p> <p>See above</p>

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#25	Training practices						
	Does the hatchery have a training schedule for its staff?		4			Discussion	
	Does each staff member have a personal training plan approved by a supervisor and reviewed annually?		4			Discussion	
	Does the hatchery routinely exchange training details between other hatcheries and agencies?		4			Discussion	
	Does the hatchery encourage and reward off-duty training of staff?		4			Discussion	
	Does the hatchery conduct monthly staff meetings?		4			Discussion	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#26	Are monthly hatchery monitoring visits being conducted by a qualified fish health specialist as described below?						
	Conduct visit at least monthly		4			Review of records/Discussion	
	Monitoring conducted by qualified fish health specialist		4			Review of records/Discussion	
	Examine a representative sample of healthy and moribund fish from each lot.		4			Review of records/Discussion	
	Review fish culture practices with hatchery manager.		4			Review of records/Discussion	
	Report finding and results of necropsies on standard form.		4			Review of records/Discussion	
	Recommend appropriate drug or chemical treatment.		4			Review of records/Discussion	
	Summarize fish health status or stock prior to release or transfer to another facility.		4			Review of records/Discussion	
#27	Are all of the functions of the hatchery yearly monitoring visits being completed as described below?						

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

		N/A	Yes	?	No	
	Annually examine each broodstock for the presence of reportable viral pathogens.	4				At Wells Hatchery during the years covered by the audit
	Annually screen each salmon broodstock for the presence of <i>Renibacterium salmoninarum</i> .	4				See above
	Conduct inspection by or under the supervision of qualified fish health specialist.	4				See above

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#28	<p>Is the hatchery following accepted sanitation procedures?</p> <p>Are there any sources of pathogen-free water, especially for incubation and early rearing?</p> <p>Are the hatchery sanitation procedures understood and being followed as described below?</p> <p>Disinfect/water harden eggs in iodophor?</p> <p>Are foot baths containing disinfectant placed at the incubation facility's entrance and exit?</p> <p>Is equipment and rain gear utilized in broodstock handling or spawning sanitized prior to its use elsewhere in the hatchery?</p> <p>Is equipment used to collect dead fish sanitized prior its use in another pond and/or lot of fish?</p>		4			Discussion	
			4			Discussion	
			4			Discussion	
			4			Discussion	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

	N/A	Yes	?	No		
Is equipment, including vehicles used to transfer fish between facilities, disinfected prior to use with any other fish lots or at any other location?		4			Discussion	
Are rearing vessels sanitized after fish are removed and prior to introducing a new fish lot or stock?		4			Discussion	
Are dead fish properly disposed of?		4			Discussion	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#29	Are water quality parameters being followed?						
	Are the following water quality parameters within criteria? (PM #5a-5g)						
	Water temperature				4	Review of records/Discussion	See PM #5a
	Dissolved gases			4		No Data	See PM #5b
	Chemistry			4		No Data	See PM #5c
	Turbidity		4			Review of records/Discussion	
	Alkalinity and hardness		4			Review of records/Discussion	
	Nitrite			4		No Data	See PM #5f
Contaminants			4		No Data	See PM #5g	
	Go to PM #21						
#30	Are incubation and rearing standards being followed?						
	Are the incubation practices following the IHOT incubation criteria? (PM #18)				4	Review of records/Discussion	See PM #18
	Are the rearing practices following the IHOT criteria? (PM #19)				4	Review of records/Discussion	See PM #19
	Go to rearing practices PM #18-PM #19						
#31	Are egg and fish transfer/release requirements met?		4			Discussion	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#32	<p>Is the hatchery's program outlined in a subbasin management plan?</p> <p>Go to subbasin plan PM #1</p>		4			Columbia Basin System Planning Production Plan and FERC License	
#33	<p>Is the hatchery operating under a current hatchery operational plan?</p> <p>Go to operational plan PM #2</p>				4	IHOT Operations Plan but not used	See PM #2
#34	<p>Is a hatchery monitoring and evaluation plan in place?</p> <p>Go to hatchery monitoring and evaluation plan PM #3</p>				4	No provided	See PM # 3

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#35	Does the hatchery program meet requirements established in the regional hatchery policies and subbasin planning documents in the following areas: species, stock, broodstock collection location, broodstock numbers, broodstock collection strategy, and spawning and egg-take protocols?						
	Does the hatchery program meet the requirements for the following?						
	Species protocols (PM #4a)	4				Broodstock collection does not currently occur at Eastbank Hatchery	
	Stock protocols (PM #4a)	4				See above	
	Broodstock collection location protocols (PM #41b)	4				See above	
	Broodstock numbers protocols (PM #42c)	4				See above	
Broodstock collection strategy protocols (PM #41b-d)	4				See above		

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

		N/A	Yes	?	No		
	Spawning protocols (PM #42d-e)	4				See above	
	Egg-take protocols (PM #42f-g)	4				See above	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#36	Does the hatchery’s performance meet requirements outlined in the regional hatchery policies and in subbasin and hatchery plans for the following areas: percent smoltification, rearing density, disease condition, and the number, size date(s), and location of release?						
	Percent smoltification (PM #22a1)			4		Review of records/Discussion	See PM #22a1
	Rearing density (PM #22a2)			4		Review of records/Discussion	See PM #22a2
	Disease condition (PM #22a3)		4			Review of records/Discussion	
	Number at release (PM #22a4)				4	Review of records/Discussion	See PM # 22a4
	Size at release (PM #22a5)		4			Review of records/Discussion	
	Date of release (PM #22a6)		4			Review of records/Discussion	
	Location of release (PM #22a7)				4	Review of records/Discussion	See PM #22a7

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

		N/A	Yes	?	No		
#37	Are fish reared in the subbasin or acclimated in the subbasin? See PM #22b				4	Discussion	See PM #22b
#38	Is the release strategy appropriate for the program? See PM #22c			4		Discussion	See PM #22c

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#39	For new programs, has a broodstock collection plan been developed?						
	Is the broodstock collection plan written?	4				Existing program; does not apply	
	For a non-captive broodstock program:	4				See above	
	Was an unbiased, representative sample collected?					See above	
	Was the recommended number of broodstock collected?	4				See above	
	For a captive broodstock program:					See above	
	Were captive brood progeny excluded as donors for propagating the next generation of the captive broodstock program?	4				See above	
	Were full-sib crosses avoided?	4				See above	
Is the broodstock collection plan understood and being followed by staff?	4				See above		

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

		N/A	Yes	?	No		
#40	For a new program, was the donor selection outline followed in selecting the hatchery broodstock?						
#40a	Is a donor selection plan written?	4				Existing program; does not apply	
#40b	Was the donor selection outline followed in selecting the broodstock?	4				See above	
#40c	Was the target stock recommended in the donor selection process actually used?	4				See above	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#41	For existing programs, were the broodstock collection procedures followed?						
#41a	Is the broodstock collection plan written?		4			Review of plan by team	
	Does the broodstock collection plan follow the guideline:					See above	
#41b	Was an unbiased, representative sample collected?		4			See above	
#41c	Was the recommended number of broodstock collected?		4			See above	
#41d	Were the broodstock collection procedures in hatchery operation plan understood and followed?		4			See above	

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#42	Was the appropriate number of spawners, male/female ratios, and fertilization protocols used?						
#42a	Are the spawning protocols written?	4				Spawning at Wells	
#42b	Are daily or weekly spawning logs available?	4				See above	
#42c	Was the appropriate number of spawners used?	4				See above	
#42d	Did you attempt to spawn all collected broodstock and randomize mating with respect to age class, and other traits?	4				See above	
#42e	Was the sex-ratio within the limits given in the performance standards?	4				See above	
#42f	Were the fertilization protocols followed?	4				See above	
#42g	If the hatchery needed to reduce the number of eggs retained, was this done by representative sampling of each male/female cross?	4					

Table 2 Eastbank Hatchery - Steelhead Compliance With Performance Measures

PM #	Description of Performance Measure	Compliance Status				Basis for Compliance or Non-Compliance	Remedial Action Needed for Compliance
		N/A	Yes	?	No		
#43	<p>Is there a genetics monitoring and evaluation program in place?</p> <p>Is a genetics monitoring and evaluation program available?</p> <p>Does the plan address the following elements listed in IHOT:</p> <p>Does the program have elements needed to meet evaluation goals 1-4?</p> <p>Has a qualified geneticist reviewed and endorsed the program (goal 5)?</p> <p>Will the program collect the data and maintain the records needed to evaluate compliance on an ongoing basis (goal 5)?</p> <p>Is the program understood and followed by staff?</p>					<p>4 Discussion. Reviewed Genetics Manual prepared for WDFW salmon hatcheries. Does not provide M&E program.</p> <p>4 Discussion</p> <p>4 Discussion</p> <p>4 Discussion</p> <p>4 Discussion</p>	<p>Develop genetics monitoring and evaluation program</p> <p>See above</p> <p>See above</p> <p>See above</p>

Remedial Actions

Based on the compliance status for each performance measure, remedial actions were developed. The required remedial actions are organized into five categories. The types of categories range across a spectrum from those actions that are beyond human control, to those that require a change in agency policy or procedures, to those that involve a significant capital cost to put in place. The following are the five types of remedial actions identified under phase 1 of the audit:

The Five Types of Remedial Actions

Type	Description
1	Non-compliance issues resulting from items beyond human control or Performance Measures not relevant for this hatchery
2	Remedial actions requiring changes in agency policies or procedures
3	Remedial actions requiring changes in monitoring coverage or interval
4	Remedial actions requiring significant capital expenditures
5	Remedial actions that may require significant capital expenditures but are not clearly definable at this time

Remedial Actions at Eastbank Hatchery - Steelhead program

This section presents the corrective actions required to bring the Eastbank Hatchery - Steelhead program into compliance with IHOT performance measures. The remedial actions suggested here are just that, suggestions developed by the Montgomery Watson Audit Team. For some non-compliance areas, other remedial actions could be proposed. The required remedial actions are cross-referenced to each IHOT performance measure that was not in compliance. Where appropriate, the costs associated with the remedial actions are also presented (Table 3).

The cost estimates presented in this section are based on professional experience from similar projects. In most cases, only a lump-sum figure is presented, and detailed take-off lists have not been prepared. The cost estimates are essentially order of magnitude estimates ($\pm 40\%$).

More importantly, the suggested remedial activities may also present several levels of action. Optional actions have been listed for several problems. These optional actions are desirable for either operational or safety considerations.

Table 3. Remedial Actions Required at Eastbank Hatchery - Steelhead

Remedial Action Required	Cost	PMs ¹
Type 1 - Non-compliance issues resulting from items beyond human control or Performance Measures not relevant for this hatchery None	---	
Type 2 - Remedial actions requiring changes in agency policies or procedures Review IHOT Operations Plan and discuss with staff Develop monitoring and evaluation plan Document adult contribution Document smolt-to-adult survival Review IHOT incubation temperature criteria Follow IHOT QA/QC protocols for feed production Insulate feeders Eliminate corners and dead areas of pond to improve release facilities Develop specific incubation and rearing standards for IHOT Operations Plan Follow IHOT incubation criteria for loading and flow Follow IHOT density and loading criteria in the operation of the rearing ponds Develop smoltification goal and monitor Document rearing density just prior to release Evaluate the release strategy Follow IHOT requirements for exterior and interior vehicle disinfection Change hauling temperature or review IHOT temperature criteria for hauling	--- ---	 2 3 4a 4h 5a 12 12 13 18, 19 18 19 22a1 22a2 22c 23 23

Remedial Action Required	Cost	PMs²
Type 2 (Continued) - Remedial actions requiring changes in agency policies or procedures		
Follow IHOT protocols for tempering hauling water prior to release	---	23
Conduct fish contribution studies	---	24
Develop genetics monitoring and evaluation program	---	43
Type 3 - Remedial actions requiring changes in monitoring coverage or interval		
Document DO and TGP levels	---	5b
Run analysis for water chemistry parameters, nitrite, and contaminants	---	5c, 5f, 5g
Type 4 - Remedial actions requiring significant capital expenditures		
Install alarms in quarantine areas	\$5,000	6
Install security alarms	\$5,000	6
Install bird netting over raceways	\$55,000	11
Type 5 - Remedial actions that may require significant capital expenditures but are not clearly definable at this time		
Need additional 50 half stack incubators for full program	\$45,000	8
Construct two additional raceways for full program	\$150,000	9
Need 8 more deep troughs for early rearing	\$15,000	19
Modify rearing program to reduce the number of precocious males	---	20, 22a7
Modify rearing to meet release goal	---	22a4
Construct acclimation ponds on the Wenatchee River	---	22b

Hatchery Contribution to Fisheries, Spawning Grounds, and Hatcheries

This section presents the audit findings for the Eastbank Hatchery - Steelhead program contribution of adult fish to fisheries, local fisheries, spawning grounds, and hatcheries. Data is reported by broodyear. A broodyear refers to the adult contribution from the eggs produced from a single group of spawning adults. For some species, this may include fish caught as 2-, 3-, 4-, 5-, and 6-year old fish. Because of the return distribution and data processing delays, the complete adult contribution for a given broodyear may not be available until 4 to 5 years after the fish have been released from the hatchery.

**Table 4. Adult Contribution to Fisheries, Spawning Grounds, and Hatcheries:
Eastbank Hatchery - Steelhead**

Year	Fisheries (Broodyear)	Spawning Grounds ¹ (Broodyear)	Hatchery ¹ (Broodyear)	Total Combined Contribution (Broodyear)	Smolt to Adult Survival (percent)
1985					
1986					

Data obtained from Missing Production Groups Annual Report or from the Regional Mark Information System database.

Total combined adult contribution; presented when it is not possible to subdivide the contribution into fisheries, spawning grounds, and hatchery contributions.

1987					
1988	No information Provided				
1989	No information Provided				
1990	No information Provided				
1991	No information Provided				
1992	No information Provided				
1993	No information Provided				

Annual Operating Expenditures

The level and detail of annual operating expenditures varies widely depending on hatchery, operating agency, and funding source. When provided, expenditures were presented in terms of personnel costs, operating costs (power, feed, supplies), capital costs, indirect costs charged to the federal government, third-party costs, and other costs. These cost components were summed to determine a total hatchery annual cost. Based on discussion with the hatchery manager, the percent of total hatchery costs allocated to a given program was estimated. The total hatchery costs and the percent of hatchery costs allocated to a given program were used to compute the cost of a given program. Table 5 shows the annual operating expenses for the Eastbank Hatchery - Steelhead program. For programs that occur at more than one facility (as shown on Table 1 in Section 3 of this report), the cost breakdown for the component(s) at each facility is presented in separate tables (Table 5a).

Table 5. Annual Operating Expenses: Eastbank Hatchery - Steelhead

Hatchery	1994	1995	1996
1. Eastbank Hatchery	\$144,636	\$139,123	\$118,585
2. Wells Hatchery (a)	Information not provided	Information not provided	Information not provided
3.			
4.			
5.			

Total Program Costs	\$144,636	\$139,123	\$118,585
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(a) Operating expenses for the Wells Hatchery program that apply to Eastbank Hatchery Steelhead are not available.

The total expenditures for the Eastbank Hatchery are presented in Table 6 by program. The detailed breakdown of program expenditures at this hatchery are presented in separate tables (Tables 6a, 6b, 6c, 6d, and 6e).

Table 6. Annual Operating Expenses - Eastbank Hatchery

Program	1994	1995	1996
1. Summer Chinook (Wenatchee Stock)	Information missing	\$508,736	\$544,347
2. Summer Chinook (Wells Stock)	Information missing	\$575,034	\$644,359
3. Sockeye (Lake Wenatchee Stock)	Information missing	\$142,067	\$102,869
4. Spring Chinook (Chiwawa Stock)	Information missing	\$125,831	\$18,574
5. Steelhead	\$144,636	\$139,123	\$118,585
Total Hatchery Costs	Information missing	\$1,353,022	\$1,428,733

Table 5a. Annual Operating Expenses: Eastbank Hatchery - Steelhead

Expenditure Occurring at Eastbank Hatchery

Component	1994	1995	1996
Personnel Costs			
Operational Costs			
Capital Costs			
Indirect Costs			
Lumped Hatchery Costs	\$109,636	\$104,123	\$1,242,033
Lumped Third-Party Costs	\$35,000	\$35,000	\$186,700
Total Hatchery Costs	\$144,636	\$139,123	\$1,428,733
Source of Funds			
Program Production (#)			
Total Production (#)			
Program as Percent of Total	100%	100%	8.3%
Program Costs	\$144,636	\$139,123	\$118,585

When it was not possible to obtain a detailed cost breakdown from an agency or third party, the undivided costs were entered here.

Table 6a. Detailed Expenditures at Eastbank Hatchery by Program

Summer Chinook (Wenatchee Stock)

Component	1994	1995	1996
Personnel Costs			
Operational Costs			
Capital Costs			
Indirect Costs			
Lumped Hatchery Costs	Information missing	\$1,166,322	\$1,242,033
Lumped Third-Party Costs	\$186,700	\$186,700	\$186,700
Total Hatchery Costs	Information missing	\$1,353,022	\$1,428,733
Source of Funds			
Program Production (#)	627,331	900,429	797,350
Total Production (#)	1,853,710	2,396,273	2,092,377
Program as Percent of Total	33.8%	37.6%	38.1

When it was not possible to obtain a detailed cost breakdown from an agency or third party, the undivided costs were entered here.

Program Costs	Information missing	\$508,736	\$544,347
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Table 6b. Detailed Expenditures at Eastbank Hatchery by Program

Summer Chinook (Wells Stock)

Component	1994	1995	1996
Personnel Costs			
Operational Costs			
Capital Costs			
Indirect Costs			
Lumped Hatchery Costs	Information missing	\$1,166,322	\$1,242,033
Lumped Third-Party Costs	\$186,700	\$186,700	\$186,700
Total Hatchery Costs	Information missing	\$1,353,022	\$1,428,733
Source of Funds			
Program Production (#)	950,823	1,019,375	942,859
Total Production (#)	1,853,710	2,396,273	2,092,377
Program as Percent of Total	51.3%	42.5%	45.1%

When it was not possible to obtain a detailed cost breakdown from an agency or third party, the undivided costs were entered here.

Program Costs	Information missing	\$575,034	\$644,359
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Table 6c. Detailed Expenditures at Eastbank Hatchery by Program

Sockeye (Lake Wenatchee Stock)

Component	1994	1995	1996
Personnel Costs			
Operational Costs			
Capital Costs			
Indirect Costs			
Lumped Hatchery Costs	Information missing	\$1,166,322	\$1,242,033
Lumped Third-Party Costs	\$186,700	\$186,700	\$186,700
Total Hatchery Costs	Information missing	\$1,353,022	\$1,428,733
Source of Funds			
I			
Program Production (#)	190,443	252,859	150,800
Total Production (#)	1,853,710	2,396,273	2,092,377
Program as Percent of Total	10.3%	10.5%	7.2%

When it was not possible to obtain a detailed cost breakdown from an agency or third party, the undivided costs were entered here.

Program Costs	Information missing	\$142,067	\$102,869
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Table 6d. Detailed Expenditures at Eastbank Hatchery by Program

Spring Chinook (Chiwawa Stock)

Component	1994	1995	1996
Personnel Costs			
Operational Costs			
Capital Costs			
Indirect Costs			
Lumped Hatchery Costs	Information missing	\$1,166,322	\$1,242,033
Lumped Third-Party Costs	\$186,700	\$186,700	\$186,700
Total Hatchery Costs	Information missing	\$1,353,022	\$1,428,733
Source of Funds			
I			
Program Production (#)	85,113	223,610	27,226
Total Production (#)	1,853,710	2,396,273	2,092,377
Program as Percent of Total	4.6%	9.3%	1.3%

When it was not possible to obtain a detailed cost breakdown from an agency or third party, the undivided costs were entered here.

Program Costs	Information missing	\$125,831	\$18,574
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Table 6e. Detailed Expenditures at Eastbank Hatchery by Program

Steelhead

Component	1994	1995	1996
Personnel Costs			
Operational Costs			
Capital Costs			
Indirect Costs			
Lumped Hatchery Costs	\$109,636	\$104,123	\$1,242,033
Lumped Third-Party Costs	\$35,000	\$35,000	\$186,700
Total Hatchery Costs	\$144,636	\$139,123	\$1,428,733
Source of Funds			
I			
Program Production (#)			
Total Production (#)			
Program as Percent of Total	100%	100%	8.3%
Program Costs	\$144,636	\$139,123	\$118,585

PMs are performance measures that were extracted from the IHOT 1995 report. The IHOT

When it was not possible to obtain a detailed cost breakdown from an agency or third party, the undivided costs were entered here.

performance measures are listed in Table 2 (Section 3 of this report) in numerical order.

PMs are performance measures that were extracted from the IHOT 1995 report. The IHOT performance measures are listed in Table 2 (Section 3 of this report) in numerical order.