
HATCHERY EVALUATION REPORT

Warm Springs NFH - Spring Chinook

March 1997

Integrated Hatchery Operations Team (IHOT)

HATCHERY EVALUATION REPORT

Warm Springs NFH - Spring Chinook

An Independent Audit Based on Integrated Hatchery Operations Team (IHOT) Performance Measures

Prepared by:

Montgomery Watson
2375 130th Avenue NE
Suite 200
Bellevue, WA 98005

Prepared for:

U.S. Department of Energy
Bonneville Power Administration
Environment, Fish and Wildlife
P.O. Box 3621
Portland, OR 97208-3621

Project Number 95-2
Contract Number 95AC49468

March 1997

CONTENTS

| | |
|---|-----|
| Section 1 Executive Summary | 1-1 |
| Section 2 Facility Description | 2-1 |
| Section 3 Compliance Status..... | 3-1 |
| Section 4 Remedial Actions | 4-1 |
| Section 5 Hatchery Contribution to Fisheries, Spawning Grounds and Hatcheries | 5-1 |
| Section 6 Annual Operating Expenditures | 6-1 |

List of Tables

Table

| | |
|---|---|
| 1 | Summary Program Information for Warm Springs NFH - Spring Chinook |
| 2 | Compliance with Performance Measures: Warm Springs NFH - Spring Chinook |
| 3 | Remedial Actions Required at Warm Springs NFH - Spring Chinook |
| 4 | Adult Contribution to Fisheries, Spawning Grounds and Hatcheries: Warm Springs NFH - Spring Chinook |
| 5 | Annual Operating Expenses: Warm Springs NFH - Spring Chinook |
| 6 | Annual Operating Expenses - Warm Springs NFH |

Executive Summary

This report presents the findings of the independent audit of the Warm Springs NFH - Spring Chinook program. The hatchery is located on the north bank of the Warm Springs River, approximately 14 miles north of Warm Springs, Oregon. The hatchery is used for adult collection, incubation, and rearing of spring chinook.

The audit was conducted in 1996-1997 as part of a 2-year effort that will include 67 hatcheries and satellite facilities located on the Columbia and Snake River system in Idaho, Oregon, and Washington. The hatchery operating agencies include the U.S Fish and Wildlife Service, Idaho Department of Fish and Game, Oregon Department of Fish and Wildlife, and Washington Department of Fish and Wildlife.

Background

The audit is being conducted as a requirement of the Northwest Power Planning Council (NPPC) "Strategy for Salmon" and the Columbia River Basin Fish and Wildlife Program. Under the audit, the hatcheries are evaluated against policies and related performance measures developed by the Integrated Hatchery Operations Team (IHOT). IHOT is a multi-agency group established by the NPPC to direct the development of new basinwide standards for managing and operating fish hatcheries. The Bonneville Power Administration (BPA) contracted with Montgomery Watson to act as an independent contractor for the audit.

IHOT has established five basic policies that cover: (1) hatchery coordination, (2) hatchery performance standards, (3) fish health, (4) ecological interaction, and (5) genetics. The audit focuses on all these policies, with the exception of hatchery coordination. These policies are set forth in *Policies and Procedures for Columbia Basin Anadromous Salmonid Hatcheries (IHOT 1995)*. That document is the source for the performance measures that are the basis of this audit.

The Audit Process

The audit was based on the facility management's response to a 109-page questionnaire. This audit form was completed through a five-step process in which:

- Information was obtained from headquarters.
- The hatchery manager was asked to fill out and return the audit form.
- A 1-2 day site audit visit was conducted to inspect facilities, review hatchery records, discuss audit form responses, and develop remedial action plans.
- A compliance report was developed to document the compliance status of each performance measure. This report was then shared with the hatchery manager and IHOT representative.
- This hatchery evaluation report was written to document compliance with IHOT performance measures and develop cost estimates for remedial actions when needed.

Warm Springs NFH - Spring Chinook Results

The Warm Springs facility includes three ponds for adult holding, 40 concrete raceways, 20 starter tanks, and incubation facilities. Warm Spring NFH was authorized in 1966 and began operating in 1978. Confederated Tribes of the Warm Springs Reservation of Oregon (CTWSRO) entered into an agreement with the U.S. Fish and Wildlife Service to stock the waters of the Water Springs Indian Reservation with salmon and trout to increase fishing opportunities. The goal of the hatchery is to produce spring chinook that will contribute to CTWSRO fisheries while providing adequate escapement for hatchery production.

The Warm Springs NFH - Spring Chinook program was in general compliance with most of the performance measures. In the area of program objectives, the hatchery was not meeting its adult return goal. The audit found that the hatchery was not in compliance with the screen mesh criteria, adult water quality monitoring criteria, temperature criteria, and pathology-free water criteria, which are all facilities requirements. The hatchery needed to construct additional early rearing tanks. The hatchery needed to develop specific incubation and rearing standards and a smoltification monitoring plan. In the compliance area for fish health policy, the hatchery did not provide foot baths in the incubation facility. The hatchery also did not have a Genetics Monitoring and Evaluation Program.

The specific areas in which the Warm Springs NFH - Spring Chinook program requires remedial actions based on the IHOT performance measures are listed below. These remedial actions are listed in alphabetical order without intent of ranking or otherwise assigning priority:

- Activate existing phone dialer system
- Construct at least 10 more starter tanks for early rearing
- Develop approved genetics M&E plan
- Develop smoltification monitoring program
- Develop specific incubation and rearing standards for IHOT Operations Plan
- Install foot baths
- Provide 1/8" mesh for 2 Rex traveling screens
- Provide disinfection for 15,000 gpm
- Provide system to reduce high temperature
- Provide upgraded water supply for rearing
- Run analysis for missing water chemistry parameters, turbidity, alkalinity, hardness, and missing contaminant parameters

Non-compliance issues resulting from items beyond human control or Performance Measures not relevant to this hatchery (Type 1 in Table 3, Section 4 of this report) were not listed above.

Facility Description

| | |
|--------------------------|--|
| Name: | Warm Springs National Fish Hatchery |
| Stock/Species: | Spring Chinook |
| Operating Agency: | U.S. Fish and Wildlife Service |
| Funding Agency: | U.S. Fish and Wildlife Service |
| Location: | The hatchery is located on the north bank of the Warm Springs River, approximately 14 miles north of Warm Springs, Oregon. |
| Address: | P.O. Box 790 Warm Springs, OR 97761 |
| Hatchery Manager: | Mr. Mike Paiya |
| Phone: | (541) 553-1692 |
| Fax: | |
| Purpose: | Warm Spring NFH was authorized in 1966 and began operating in 1978. Confederated Tribes of the Warm Springs Reservation of Oregon entered into an agreement with the U.S. Fish and Wildlife Service to stock the waters of the Water Springs Indian Reservation with salmon and trout to increase fishing opportunities. The goal of the hatchery is to produce spring chinook that will contribute to CTWSRO fisheries while providing adequate escapement for hatchery production. |
| Production Goal: | Spring Chinook Produce 750,000 smolts for on-station release |
| Water Supply: | Water is supplied by pumping from the Warm Springs River. Water use ranges from 9,000 to 18,000 gpm. |
| Facilities: | |
| Adult Holding: | 1 concrete catch pond - 672 cf 2 concrete brood ponds, 4,200 and 4,400 cf |
| Incubation: | 16 full stacks of vertical tray incubators - 256 trays |

| | |
|-----------------------|--|
| Early Rearing: | 20 starter tanks - 78 cf each |
| Raceways: | 20 Burrow's raceways - 2,000 cf each 20 converted Burrow's raceways - 1,000 cf each |
| Rearing Ponds: | None |
| Satellite Facilities: | None |

Compliance Status

The hatchery audits are based on compliance with written IHOT performance measures. These performance measures are documented in *Policies and Procedures for Columbia Basin Anadromous Salmonid Hatcheries* (referred to as *IHOT 1995* in this report).¹ The purpose of the performance measures is to implement new basinwide policies that provide regional guidelines for operating anadromous hatcheries in the Columbia Basin.

The audit focuses on performance measures for IHOT policies that cover (1) hatchery performance standards, (2) fish health, (3) ecological interaction, and (4) genetics. These performance measures are intended to guide hatchery operations once production is established. For that reason, the hatchery operations audit included broodstock collection, spawning, incubation of eggs, fish rearing and feeding, fish release, equipment maintenance and operations, and personnel training. Production priorities are beyond the scope of this audit.

Based on *IHOT 1995*, a detailed 109-page audit form was developed. The audit form divided the performance measures into six major sections along major program and technical criteria areas. Two additional sections (sections 1 and 8) include general information and expenditure information needed for this Hatchery Evaluation Report and blank forms for additional comments. The following is the basic structure of the IHOT audit form:

| | |
|-----------|--|
| Section 1 | Performance Measures for General Information and Expenditure Information (PMs General 1-2) |
| Section 2 | Performance Measures for Program Objectives (PMs 1-4) |
| Section 3 | Performance Measures for Facility Requirements (PMs 5-15) |
| Section 4 | Performance Measures for Hatchery Practices (PMs 16-25) |
| Section 5 | Performance Measures for Fish Health Policy (PMs 26-34) |
| Section 6 | Performance Measures for Ecological Interactions (PMs 35-38) |
| Section 7 | Performance Measures for Genetics Policy (PMs 39-43) |
| Section 8 | Blank Forms for Additional Comments. |

Several performance measures are repeated in various sections of the audit form. These performance measures overlap in *IHOT 1995* and were retained to allow individuals interested in specific portions of the audit (such as Genetics or Fish Health) to determine the compliance status of all performance measures for a given topic in one location. A repeated performance measure is indicated by shaded text.

The Hatchery Audit Process

The hatchery audit will be conducted over a 2-year period that concludes in 1997. At each hatchery, a five-step process was used to complete the overall hatchery audit. This process consisted of research and onsite visits. The site visit at the Warm Springs NFH was conducted on March 14, 1997.

¹Integrated Hatchery Operations Team (IHOT) 1995. *Policies and Procedures for Columbia Basin Anadromous Salmonid Hatcheries*, Bonneville Power Administration, Portland, Oregon.

The following is the five-step audit process:

1. Information was obtained from headquarters.
2. The hatchery manager was asked to fill out and return the **Audit Form**.
3. A 1-2 day site audit visit was conducted at each hatchery. During that visit an audit team inspected facilities, reviewed hatchery records, discussed audit form responses, and developed remedial action plans when appropriate.
4. During the site visit, the compliance status of each performance measure was discussed with the hatchery manager and IHOT representative. A portion of the Hatchery Evaluation Report was sent to the hatchery manager following the audit visit as a **Compliance Report**. That Compliance Report is Table 2 of this report.
5. Information from steps 1-4 was used to prepare a draft **Hatchery Evaluation Report**. This draft report was submitted to the operating agencies for review of the information used to determine compliance. Based on review and comments, a final Hatchery Evaluation Report was developed. The final report documents the compliance of a particular hatchery with the IHOT performance measures and presents cost estimates to correct any deficiencies.

Compliance Status of Warm Springs NFH - Spring Chinook

The following table includes information on life-stages that are held on this facility for some portion of their rearing cycle (Table 1). For multi-facility programs, summary cost and contribution data is presented at the facility where rearing occurs. For the compliance status relating to performance measures that do not occur at this hatchery, please refer to the Hatchery Evaluation Reports for the hatcheries and stocks listed in Table 1. A check mark (✓) indicates that the specific life-stage is held at this facility.

This section documents the compliance status of the Warm Springs NFH - Spring Chinook program. Each performance measure is presented in a table taken from the audit form (Table 2). The compliance status is identified by the following categories:

- **N/A** (not applicable)
- **Yes** (in compliance)
- **?** (unknown; generally due to unavailability of information to determine compliance)
- **No** (not in compliance).

Remedial actions are suggested for performance measures not in compliance. These remedial actions are grouped into categories and listed in Section 4 of this report, where the cost of the required remedial actions is also presented.

Table 1 Summary Program Information for Warm Springs NFH - Spring Chinook

| Component | Location of Adult Holding, Spawning, Incubation, and Rearing | | | | | |
|---------------------|--|--|--|--|--|--|
| | Warm Springs NFH | | | | | |
| Adult Collection | ✓ | | | | | |
| Adult Holding | ✓ | | | | | |
| Spawning | ✓ | | | | | |
| Fertilization | ✓ | | | | | |
| Incubation | ✓ | | | | | |
| green-to-eyed | ✓ | | | | | |
| eyed-to-hatch | ✓ | | | | | |
| Rearing | ✓ | | | | | |
| fry | ✓ | | | | | |
| fingerlings | ✓ | | | | | |
| smolts | ✓ | | | | | |
| Acclimation/release | ✓ | | | | | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|---|-------------------|-----|---|----|---|---------------------------------------|
| | N/A | Yes | ? | No | | |
| the hatchery programs outlined in a subbasin management plan? | | ✓ | | | Columbia Basin System Planning Production Plan and Deschutes subbasin plan | |
| Is the hatchery operating under a current hatchery operational plan? | | ✓ | | | IHOT Operations Plan and Warm Springs Hatchery Operations Plan | |
| Is it understood by staff? | | ✓ | | | | |
| Is it being followed? | | ✓ | | | | |
| Is a hatchery monitoring and evaluation plan in place? | | | | | | |
| Do you have a written monitoring and evaluation plan? | | ✓ | | | CWT and Missing Production Groups Reports; Hatchery Evaluation Vision Action Plan | |
| Is adult contribution to fisheries, spawning grounds, and hatchery | | ✓ | | | Review of records | |
| Is adult pre-spawning survival as compared with established goal | | ✓ | | | Review of records; in compliance 3 out of last 3 years | |
| Is adult take as compared with established hatchery goal | | | | ✓ | Review of records; in compliance 3 out of last 5 years | Improve adult returns |
| Is achen-egg to eyed-egg survival as compared with established goal | | ✓ | | | Review of records; in compliance 5 out of last 5 years | |
| Is eyed-egg to fry survival as compared with established goal | | ✓ | | | Review of records; in compliance 5 out of last 5 years | |
| Is smolt to smolt survival as compared with established goal | | ✓ | | | Review of records; in compliance 4 out of last 4 years | |
| Is production as compared with established goal | | | | ✓ | Review of records; in compliance 3 out of last 5 years | Improve adult returns |
| Is percent survival (smolt to adult) as compared with established goal | | | | ✓ | Review of records; in compliance 0 out of last 3 years | Improve adult returns |
| Is the number of eggs, fry, fingerlings, smolts, and/or adults meet basinwide needs | ✓ | | | | Review of records/Discussion | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|---|-------------------|-----|---|----|--|---|
| | N/A | Yes | ? | No | | |
| Temperature | | | | | | |
| Does your water temperature meet the criteria for spawning? | | ✓ | | | Review of records/Discussion | |
| Does your water temperature meet the criteria for incubation? | | ✓ | | | Review of records/Discussion | |
| Does your water temperature meet the criteria for rearing? | | | | ✓ | High temperatures in summer cause problems | Provide system to reduce high temperature |
| Dissolved gases | | | | | | |
| Is the oxygen level near saturation? | | ✓ | | | Review of records/Discussion | |
| Is the dissolved nitrogen level less than saturation? | | ✓ | | | Review of records/Discussion | |
| Chemistry | | | | | | |
| Ammonia (un-ionized) | | ✓ | | | Review of records/Discussion | Run analysis |
| Carbon Dioxide | | | ✓ | | No data | Run analysis |
| Chlorine | | | ✓ | | No data | Run analysis |
| Hardness | | ✓ | | | Review of records/Discussion | |
| Copper | | ✓ | | | Review of records/Discussion | |
| Hydrogen Sulfide | | | ✓ | | No data | Run analysis |
| Iron | | ✓ | | | Review of records/Discussion | |
| Manganese | | ✓ | | | Review of records/Discussion | |
| Turbidity | | | | | | |
| Does your turbidity meet the criteria? | | | ✓ | | No data | Run analysis |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|-----|---|----|--|---------------------------------------|
| | N/A | Yes | ? | No | | |
| Alkalinity and hardness | | | | | | |
| Does your alkalinity and hardness meet the criteria? | | | ✓ | | No data | Run analysis |
| Nitrite | | | | | | |
| Does your nitrite meet the criteria? | | | ✓ | | No data | Run analysis |
| Pesticide Contaminants | | | | | | |
| Aldrin | | ✓ | | | Review of records/Discussion | |
| Dieldrin | | ✓ | | | Review of records/Discussion | |
| Endrin | | ✓ | | | Review of records/Discussion | |
| Heptachlor | | ✓ | | | Review of records/Discussion | |
| Chlordane | | ✓ | | | Review of records/Discussion | |
| Methoxychlor | | ✓ | | | Review of records/Discussion | |
| Permethrin | | ✓ | | | Review of records/Discussion | |
| Malathion | | | ✓ | | No data | Run analysis |
| Parathion | | | ✓ | | No data | Run analysis |
| Pathogens | | | | | | |
| What portions of the hatchery have disease-free water? | | | | | | |
| Adult holding | | | | ✓ | Inspection of facilities/Discussion | Provide disinfection for 15,000 gpm |
| Incubation | | | | ✓ | Inspection of facilities/Discussion | See above |
| Early rearing | | | | ✓ | Inspection of facilities/Discussion | See above |
| Rearing | | | | ✓ | Inspection of facilities/Discussion | See above |
| Others | | | | ✓ | Inspection of facilities/Discussion | See above |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|-----|---|----|--|---------------------------------------|
| | N/A | Yes | ? | No | | |
| Alarm Systems | | | | | | |
| Do the following areas have alarms? | | | | | | |
| Intake | | ✓ | | | Inspection of facilities/Discussion | |
| Large rearing ponds and adult holding ponds | | ✓ | | | Inspection of facilities/Discussion | |
| Raceway headboxes and rearing ponds | | ✓ | | | Inspection of facilities/Discussion | |
| Incubation facilities | | ✓ | | | Inspection of facilities/Discussion | |
| Quarantine areas and facilities | | ✓ | | | Inspection of facilities/Discussion | |
| Water treatment systems | | ✓ | | | Inspection of facilities/Discussion | |
| Security | | ✓ | | | Inspection of facilities/Discussion | |
| Are there outside systems and buzzers in onsite residences? | | ✓ | | | Discussion | |
| Are water flow alarms checked daily? | | ✓ | | | Review of records/Discussion | |
| Are all other alarms checked weekly? | | ✓ | | | Discussion | |
| Is there a log of alarms for emergencies, tests, and maintenance requirements? | | ✓ | | | Review of records/Discussion | |
| Are telephone pagers used? | | | | ✓ | Discussion | Activate existing phone dialer system |
| Adult collection and holding facilities | | | | | | |
| Do you meet the adult holding criteria? | | ✓ | | | Review of records/Discussion | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|-----|---|----|--|--|
| | N/A | Yes | ? | No | | |
| Abatement facilities Type 1: <u>Colanders/Tanks (20)</u> Do you have an adequate number of units for the overall program? | | ✓ | | | Inspection of facilities/Discussion | |
| Type 2: <u>Vertical tray</u> Do you have an adequate number of units for the overall program? | | ✓ | | | Inspection of facilities/Discussion | |
| Rearing facilities Type 1: <u>Raceways</u> Do you have an adequate number of units for the overall program? | | ✓ | | | Inspection of facilities/Discussion | |
| Type 2: <u>Tanks (20)</u> Do you have an adequate number of units for the overall program? | | | | ✓ | Inspection of facilities/Discussion | Need at least 10 more tanks to meet early rearing requirements |
| Type 3: _____ Do you have an adequate number of units for the overall program? | ✓ | | | | Inspection of facilities/Discussion | |
| Screening facilities Do you meet the approach velocity criteria? | | ✓ | | | Inspection of facilities/Discussion | Provide 1/8" mesh for 2 Rex traveling screens |
| Are the fish screens regularly cleaned? | | ✓ | | | Inspection of facilities/Discussion | |
| Does the screen mesh meet screen opening criteria? | | | | ✓ | Inspection of facilities/Discussion | |
| Are rearing containers double screened for fish that should not be released to adjacent water? | ✓ | | | | Inspection of facilities/Discussion | |
| Predator control facilities Are your predation control facilities effective? | | ✓ | | | Inspection of facilities/Discussion Otters a continuing problem | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|---|-------------------|-----|---|----|--|---------------------------------------|
| | N/A | Yes | ? | No | | |
| d storage facilities and quality control | | | | | | |
| Does the storage of dry/semi-moist/moist foods (dry <12%; semi-moist 12-20%; moist >20% moisture) follow food manufacturer's recommendations? | | ✓ | | | Inspection of facilities/Discussion | |
| Does a regional quality control officer oversee production procedures and monitor: | | | | | | |
| Verification by feed manufacturer that ingredients meet specifications? | | ✓ | | | Discussion | |
| Ensure feed does not contain unwanted drugs or other additives? | | ✓ | | | Discussion | |
| Analyze ingredients contained in the final food product to ensure that feed specifications have been met? | | ✓ | | | Discussion | |
| Are the foods stored and handled according to the following criteria? | | | | | | |
| Moist pellets should not exceed 10 °F at point of delivery. | | ✓ | | | Discussion | |
| Moist pellets should be removed from freezer just prior to feeding. | | ✓ | | | Discussion | |
| Do not leave buckets of feed or feed containers outside exposed to light or heat. | | ✓ | | | Discussion | |
| Open bags of feed should be fed within 1 to 2 days except when feeding small groups of fish. | | ✓ | | | Discussion | |
| Automatic feeder hoppers and bulk storage facilities should be insulated against excessive temperatures (80 °F and above). | ✓ | | | | None | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|-----|---|----|--|---------------------------------------|
| | N/A | Yes | ? | No | | |
| Release facilities | | | | | | |
| Do the release facilities ensure that fish are not subjected to adverse conditions? | | ✓ | | | Inspection of facilities/Discussion | |
| Pollution abatement facilities | | | | | | |
| Do the pollution abatement facilities meet all federal and state regulations (or good engineering practice)? | | ✓ | | | Inspection of facilities/Discussion | |
| Are pollution abatement facilities operated correctly? | | ✓ | | | Discussion | |
| Transportation facilities | | | | | | |
| Are the transport systems adequate to meet IHOT performance measures for transportation practices? | ✓ | | | | Released on station | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|-----|---|----|--|--|
| | N/A | Yes | ? | No | | |
| Broodstock selection practices | | | | | | |
| Is the donor selection process document attached? (PM #40a) | ✓ | | | | Existing program; does not apply | |
| Was the donor selection outline followed in selecting the hatchery broodstock? (PM #40b-c) | ✓ | | | | Existing program; does not apply | |
| Spawning practices | | | | | | |
| Were the appropriate number of spawners, male/female ratios, and fertilization protocols used? (PM #42c-g) | | ✓ | | | Review of records/Discussion | |
| Incubation practices | | | | | | |
| Are specific incubation standards listed in the hatchery operations plan? | | | | ✓ | Reviewed IHOT Operations Plan | Develop specific incubation standards for the IHOT Operations Plan |
| Are incubation practices written? | | | | ✓ | See above | See above |
| Incubation Type 1: <u>Tanks</u> (see PM #8) - do you meet the loading and flow criteria? | | | ✓ | | No criteria | See above |
| Incubation Type 2: <u>Vertical tray</u> (see PM #8) - do you meet the loading and flow criteria? | | ✓ | | | Review of records/Discussion | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|-----|---|----|--|---|
| | N/A | Yes | ? | No | | |
| rearing practices | | | | | | |
| specific rearing standards listed in the hatchery operations plan? | | | | ✓ | Review IHOT Hatchery Operations Plan and | Develop specific rearing standards for the IHOT Operations Plan |
| rearing practices written? | | | | ✓ | See above | See above |
| Rearing Unit Type 1: <u>Raceways</u> (see PM #9) | | | | | | |
| Do you meet the density and DI criteria? | | ✓ | | | Review of records/Discussion | |
| Do you meet the Loading and FI criteria? | | ✓ | | | Review of records/Discussion | |
| Rearing Unit Type 2: <u>Tanks</u> (see PM #9) | | | | | | |
| Do you meet the density and DI criteria? | | | | ✓ | Review of records/Discussion | Provide at least 10 additional starter tanks |
| Do you meet the Loading and FI criteria? | | | | ✓ | Review of records/Discussion | See above |
| Rearing Unit Type 3: _____ (see PM #9) | | | | | | |
| Do you meet the density and DI criteria? | ✓ | | | | | |
| Do you meet the Loading and FI criteria? | ✓ | | | | | |
| smolt quality | | | | | | |
| Do you produce a high quality smolt? | | | | ✓ | Discussion | Provide upgraded water supply for rearing |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|-----|---|----|--|---------------------------------------|
| | N/A | Yes | ? | No | | |
| Health management practices | | | | | | |
| Are the monthly hatchery monitoring visits being conducted? (PM #26) | | ✓ | | | Review of records/Discussion | |
| Are the annual broodstock inspections being conducted? (PM #27) | | ✓ | | | Review of records/Discussion | |
| Is there pathogen-free water (PM #5h) and are the sanitation procedures being followed? (PM #28) | | | | ✓ | Review of records/Discussion | See PM #5h |
| Are the following water quality parameters within criteria? (PM #5a-5g) | | | | | | |
| Water temperature | | | | ✓ | Review of records/Discussion | See PM #5a |
| Dissolved gases | | ✓ | | | Review of records/Discussion | |
| Chemistry | | | ✓ | | No data | See PM #5c |
| Turbidity | | | ✓ | | See above | See PM #5d |
| Alkalinity and hardness | | | ✓ | | See above | See PM #5e |
| Nitrite | | | ✓ | | See above | See PM #5f |
| Contaminants | | | ✓ | | See above | See PM #5g |
| Are rearing standards being followed? (PM #19) | | | | ✓ | Review of records/Discussion | See PM #19 |
| Are egg and fish transfer/release requirements met? (PM #31) | | ✓ | | | Review of records/Discussion | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|--------|---|----|--|---|
| | N/A | Yes | ? | No | | |
| <p>Do hatchery performance meet requirements defined in the regional hatchery policies and in basin and hatchery plans for the following areas?</p> <p>Percent smoltification</p> <p>Do you measure percent smoltification?</p> <p>Do you have a smoltification goal?</p> <p>Did you meet the smoltification criteria?</p> | | | | ✓ | Discussion Discussion Discussion | Develop smoltification monitoring program |
| <p>Rearing density (prior to release)</p> <p>Did you meet the rearing density criteria just prior to release?</p> | | ✓ | | | Review of records/Discussion | |
| <p>Disease condition (at release)</p> <p>Did you meet all disease regulations just prior to release?</p> | | ✓ | | | Review of records/Discussion | |
| <p>Release number (at release)</p> <p>Did you meet the release number goal?</p> | | | | ✓ | Review of records/Discussion | Improve adult returns |
| <p>Release size (at release)</p> <p>Did you meet the size goal?</p> | | ✓ | | | Review of records/Discussion | |
| <p>Release dates (at release)</p> <p>Did you meet the release date goal?</p> | | ✓ | | | Review of records/Discussion | |
| <p>Release location (at release)</p> <p>Did you release the fish at the specified location?</p> | | ✓ | | | Review of records/Discussion | |
| <p>Subbasin acclimation</p> <p>Were the fish reared in the subbasin?</p> <p>Were the fish acclimated in the subbasin?</p> | | ✓ ✓ | | | Discussion Discussion | |
| <p>Release strategy</p> <p>Is the release strategy appropriate for the program?</p> | | ✓ | | | Discussion | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|-----|---|----|--|---------------------------------------|
| | N/A | Yes | ? | No | | |
| Transportation facilities | | | | | | |
| Do transportation equipment and personnel receive disinfection before and after use? | ✓ | | | | No transportation | |
| Is the fish tank interior disinfected using a solution of 200 ppm active chlorine for 30 minutes minimum or formaldehyde gas generation method (relative humidity of 60% for 2 hrs)? | ✓ | | | | See above | |
| Is the exterior of the fish transport vehicle disinfected using high pressure steam (115-130°C), high temperature acid, or with 200 ppm chlorine for 30 minutes? | ✓ | | | | See above | |
| Is the fish transport vehicle (cab) disinfected using 600 ppm quaternary ammonia compounds (1.5 ml of 50% stock solution/liter water)? | ✓ | | | | See above | |
| Is other equipment disinfected including fish pumps, nets, egg sorters, waders, boots, rain gear, hoses and other equipment using one of the following solutions? 200 ppm chlorine for 30 minutes 600 ppm quaternary ammonia compound for 30 minutes 200 ppm iodophor solution for 10 minutes | ✓ | | | | See above | |
| Do personnel wear protective garments when handling fish eggs or cultural water? | ✓ | | | | See above | |
| Do the fish transport truck/chassis and tank/unit receive an inspection and service prior to the release season? | ✓ | | | | See above | |
| Is a daily service inspection completed before starting up and leaving for the day? | ✓ | | | | See above | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|-----|---|----|--|---------------------------------------|
| | N/A | Yes | ? | No | | |
| Transportation facilities | | | | | | |
| Does the fish transport unit receive an inspection prior to loading? | ✓ | | | | No transportation | |
| Does a pre-loading inspection covering tank water level, pumps or aerators, oxygen injection system settings, displacement gauge, and truck loading/hauling density tables checked and reviewed occur prior to loading fish in the transport unit? | ✓ | | | | See above | |
| Do hauling criteria include checking the fish 45 minutes to 1 hour after loading? | ✓ | | | | See above | |
| When fish are active and systems are functioning properly, is the oxygen concentration reduced and maintained at approximately 8 ppm? | ✓ | | | | See above | |
| Is water temperature in the transportation unit maintained within the 42-48 °F range? | ✓ | | | | See above | |
| Do fish releasing procedures include the following criteria? | | | | | See above | |
| Releasing the fish at the correct release site or into the correct water body. | ✓ | | | | See above | |
| Tempering or the difference between the liberation tank and the target water body should not exceed 10°F. | ✓ | | | | See above | |
| The liberation hose should be angled so that fish gently hit the water. Using a tripod is a method of ensuring the hose will stay at the proper angle. | ✓ | | | | See above | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|-----|---|----|--|---------------------------------------|
| | N/A | Yes | ? | No | | |
| Evaluation practices | | | | | | |
| Has the hatchery conducted fishery contribution studies? | | | | | | |
| Determine the requirements for evaluating and improving management programs? | | ✓ | | | Discussion | |
| Develop guidelines that define the geographical area and identify component stocks (hatchery and/or wild) that comprise the management unit? | | ✓ | | | Discussion | |
| Develop guidelines that define if the proper stocks of fish are currently being used? | | ✓ | | | Discussion | |
| Determine which management units contribute to a specific fishery and the time periods of those contributions? | | ✓ | | | Discussion | |
| Determine the relative contributions of the various management units to a specific fishery over the different time periods? | | ✓ | | | Discussion | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|-----|---|----|--|---------------------------------------|
| | N/A | Yes | ? | No | | |
| ining practices | | | | | | |
| Does the hatchery have a training schedule for its staff? | | ✓ | | | Review of records/Discussion | |
| Does each staff member have a personal training plan approved by a supervisor and reviewed annually? | | ✓ | | | Review of records/Discussion | |
| Does the hatchery routinely exchange training details between other hatcheries and agencies? | | ✓ | | | Review of records/Discussion | |
| Does the hatchery encourage and reward off-duty training of staff? | | ✓ | | | Review of records/Discussion | |
| Does the hatchery conduct monthly staff meetings? | | ✓ | | | Review of records/Discussion | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|---|-------------------|---|---|----|---|---------------------------------------|
| | N/A | Yes | ? | No | | |
| <p>monthly hatchery monitoring visits being conducted by a qualified fish health specialist as described below?</p> <p>Conduct visit at least monthly</p> <p>Monitoring conducted by qualified fish health specialist</p> <p>Examine a representative sample of healthy and moribund fish from each lot.</p> <p>Review fish culture practices with hatchery manager.</p> <p>Report finding and results of necropsies on standard form.</p> <p>Recommend appropriate drug or chemical treatment.</p> <p>Summarize fish health status or stock prior to release or transfer to another facility.</p> | | <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> | | | <p>Review of records/Discussion</p> | |
| <p>all of the functions of the hatchery yearly monitoring visits being completed as described below?</p> <p>Annually examine each broodstock for the presence of reportable viral pathogens.</p> <p>Annually screen each salmon broodstock for the presence of <i>Renibacterium salmoninarum</i>.</p> <p>Conduct inspection by or under the supervision of qualified fish health specialist.</p> | | <p>✓</p> <p>✓</p> <p>✓</p> | | | <p>Review of records/Discussion</p> <p>Review of records/Discussion</p> <p>Review of records/Discussion</p> | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|-----|---|--|---|---|
| | N/A | Yes | ? | No | | |
| <p>Are there any sources of pathogen-free water, especially for incubation and early rearing?</p> <p>Are the hatchery sanitation procedures understood and being followed as described below?</p> <p>Disinfect/water harden eggs in iodophor?</p> <p>Are foot baths containing disinfectant placed at the incubation facility's entrance and exit?</p> <p>Is equipment and rain gear utilized in broodstock handling or spawning sanitized prior to its use elsewhere in the hatchery?</p> <p>Is equipment used to collect dead fish sanitized prior its use in another pond and/or lot of fish?</p> <p>Is equipment, including vehicles used to transfer fish between facilities, disinfected prior to use with any other fish lots or at any other location?</p> <p>Are rearing vessels sanitized after fish are removed and prior to introducing a new fish lot or stock?</p> <p>Are dead fish properly disposed of?</p> | | | | <p>✓</p> <p></p> <p></p> <p>✓</p> <p></p> <p></p> <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> | <p>Filtration + UV; but not 100% effective</p> <p>Inspection of facilities/Discussion</p> | <p>Provide pathogen-free water for 15,000 gpm</p> <p>Install foot baths</p> |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|---|-------------------|-----|---|----|--|---------------------------------------|
| | N/A | Yes | ? | No | | |
| water quality parameters being followed? | | | | | | |
| Are the following water quality parameters within criteria? (PM #5a-5g) | | | | | | |
| Water temperature | | ✓ | | ✓ | Review of records/Discussion | See PM #5a |
| Dissolved gases | | ✓ | | | Review of records/Discussion | See PM #5c |
| Chemistry | | | ✓ | | Review of records/Discussion | See PM #5d |
| Turbidity | | | ✓ | | Review of records/Discussion | See PM #5e |
| Alkalinity and hardness | | | ✓ | | Review of records/Discussion | See PM #5f |
| Nitrite | | | ✓ | | Review of records/Discussion | See PM #5g |
| Contaminants | | | ✓ | | Review of records/Discussion | See PM #5g |
| io to PM #21 | | | | | | |
| incubation and rearing standards being followed? | | | | | | |
| Are the incubation practices following the IHOT incubation criteria? (PM #18) | | | ✓ | | Review of records/Discussion | See PM #18 |
| Are the rearing practices following the IHOT criteria? (PM #19) | | ✓ | | | Review of records/Discussion | |
| io to rearing practices PM #18-PM #19 | | | | | | |
| egg and fish transfer/release requirements met? | | ✓ | | | Discussion | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|-----|---|----|--|---------------------------------------|
| | N/A | Yes | ? | No | | |
| <p>Is the hatchery's program outlined in a subbasin management plan?</p> <p>Refer to subbasin plan PM #1</p> | | ✓ | | | Columbia Basin System Planning Production Plan and Deschutes subbasin plan | |
| <p>Is the hatchery operating under a current hatchery operational plan?</p> <p>Refer to operational plan PM #2</p> | | ✓ | | | Review IHOT Operations Plan and Warm Springs Hatchery O&M Manual | |
| <p>Is hatchery monitoring and evaluation plan in place?</p> <p>Refer to hatchery monitoring and evaluation plan PM #3</p> | | ✓ | | | CWT and Missing Production Group Reports Hatchery Evaluation Vision Action Plan | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|-----|---|----|--|---------------------------------------|
| | N/A | Yes | ? | No | | |
| <p>Does the hatchery program meet requirements established in the regional hatchery policies and basin planning documents in the following areas: species, stock, broodstock collection location, broodstock numbers, broodstock collection strategy, spawning and egg-take protocols?</p> <p>Does the hatchery program meet the requirements for the following?</p> | | | | | | |
| Species protocols (PM #1) | | ✓ | | | Review of records/Discussion | |
| Stock protocols (PM #1) | | ✓ | | | Review of records/Discussion | |
| Broodstock collection location protocols (PM #41b for existing program; PM #39b for new program) | | ✓ | | | Review of records/Discussion | |
| Broodstock numbers protocols (PM #42c) | | ✓ | | | Review of records/Discussion | |
| Broodstock collection strategy protocols (PM #41b-d for existing program; PM 39b-f for new program) | | ✓ | | | Review of records/Discussion | |
| Spawning protocols (PM #42d-e) | | ✓ | | | Review of records/Discussion | |
| Egg-take protocols (PM #42f-g) | | ✓ | | | Review of records/Discussion | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|-----|---|----|--|---------------------------------------|
| | N/A | Yes | ? | No | | |
| Do the hatchery's performance meet requirements defined in the regional hatchery policies and in basin and hatchery plans for the following areas: percent smoltification, rearing density, disease condition, and the number, size date(s), and location of release? | | | | | | |
| Percent smoltification (PM #22a1) | | | ✓ | | Review of records/Discussion | See PM #22a1 |
| Rearing density (PM #22a2) | | ✓ | | | Review of records/Discussion | |
| Disease condition (PM #22a3) | | ✓ | | | Review of records/Discussion | |
| Number at release (PM #22a4) | | | | ✓ | Review of records/Discussion | See PM #22a4 |
| Size at release (PM #22a5) | | ✓ | | | Review of records/Discussion | |
| Date of release (PM #22a6) | | ✓ | | | Review of records/Discussion | |
| Location of release (PM #22a7) | | ✓ | | | Review of records/Discussion | |
| Are fish reared in the subbasin or acclimated in the basin? | | ✓ | | | Discussion | |
| PM #22b | | | | | | |
| Is the release strategy appropriate for the program? | | ✓ | | | Discussion | |
| PM #22c | | | | | | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|---|-----|---|----|---|---------------------------------------|
| | N/A | Yes | ? | No | | |
| <p>new programs, has a broodstock collection plan developed?</p> <p>Is the broodstock collection plan written?</p> <p>For a non-captive broodstock program:</p> <p>Was an unbiased, representative sample collected?</p> <p>Was the recommended number of broodstock collected?</p> <p>For a captive broodstock program:</p> <p>Were captive brood progeny excluded as donors for propagating the next generation of the captive broodstock program?</p> <p>Were full-sib crosses avoided?</p> <p>Is the broodstock collection plan understood and being followed by staff?</p> | <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> | | | | <p>Existing Program; does not apply</p> | |
| <p>a new program, was the donor selection outline followed in selecting the hatchery broodstock?</p> <p>Is a donor selection plan written?</p> <p>Was the donor selection outline followed in selecting the broodstock?</p> <p>Was the target stock recommended in the donor selection process actually used?</p> | <p>✓</p> <p>✓</p> <p>✓</p> | | | | <p>Existing Program; does not apply</p> <p>Existing Program; does not apply</p> <p>Existing Program; does not apply</p> | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|-------------------------------------|---|----|--|---------------------------------------|
| | N/A | Yes | ? | No | | |
| <p>existing programs, were the broodstock collection procedures followed?</p> <p>Is the broodstock collection plan written?</p> <p>Does the broodstock collection plan follow the guideline:</p> <p>Was an unbiased, representative sample collected?</p> <p>Was the recommended number of broodstock collected?</p> <p>Were the broodstock collection procedures in hatchery operation plan understood and followed?</p> | | <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> | | | <p>Review Hatchery 5-year plan</p> <p>Discussion</p> <p>Discussion</p> <p>Discussion</p> | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|---|-------------------|-----|---|----|---|---------------------------------------|
| | N/A | Yes | ? | No | | |
| Are the appropriate number of spawners, male/female ratios, and fertilization protocols used? | | | | | | |
| Are the spawning protocols written? | | ✓ | | | IHOT Operations Plan | |
| Are daily or weekly spawning logs available? | | ✓ | | | Review of records | |
| Was the appropriate number of spawners used? | | ✓ | | | Discussion | |
| Did you attempt to spawn all collected broodstock and randomize mating with respect to age class, and other traits? | | ✓ | | | Discussion; Goal is to also spawn 2-5% of jacks collected | |
| Was the sex-ratio within the limits given in the performance standards? | | ✓ | | | Discussion | |
| Were the fertilization protocols followed? | | ✓ | | | Discussion | |
| If the hatchery needed to reduce the number of eggs retained, was this done by representative sampling of each male/female cross? | | ✓ | | | Discussion | |

| Description of Performance Measure | Compliance Status | | | | Basis for Compliance or Non-Compliance | Remedial Action Needed for Compliance |
|--|-------------------|-----|---|--|--|---|
| | N/A | Yes | ? | No | | |
| <p>Where is a genetics monitoring and evaluation program available?</p> <p>Does the plan address the following elements listed in HOT:</p> <p>Does the program have elements needed to meet evaluation goals 1-4?</p> <p>Has a qualified geneticist reviewed and endorsed the program (goal 5)?</p> <p>Will the program collect the data and maintain the records needed to evaluate compliance on an ongoing basis (goal 5)?</p> <p>Is the program understood and followed by staff?</p> | | | | <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> | <p>None provided</p> <p>See above</p> <p>See above</p> <p>See above</p> <p>See above</p> | <p>Develop approved genetics M&E Plan</p> <p>See above</p> <p>See above</p> <p>See above</p> <p>See above</p> |

Remedial Actions

Based on the compliance status for each performance measure, remedial actions were developed. The required remedial actions are organized into five categories. The types of categories range across a spectrum from those actions that are beyond human control, to those that require a change in agency policy or procedures, to those that involve a significant capital cost to put in place. The following are the five types of remedial actions identified under phase 1 of the audit:

The Five Types of Remedial Actions

| Type | Description |
|------|--|
| 1 | Non-compliance issues resulting from items beyond human control or Performance Measures not relevant for this hatchery |
| 2 | Remedial actions requiring changes in agency policies or procedures |
| 3 | Remedial actions requiring changes in monitoring coverage or interval |
| 4 | Remedial actions requiring significant capital expenditures |
| 5 | Remedial actions that may require significant capital expenditures but are not clearly definable at this time |

Remedial Actions at Warm Springs NFH - Spring Chinook

This section presents the corrective actions required to bring the Warm Springs NFH - Spring Chinook program into compliance with IHOT performance measures. The remedial actions suggested here are just that, suggestions developed by the Montgomery Watson Audit Team. For some non-compliance areas, other remedial actions could be proposed. The required remedial actions are cross-referenced to each IHOT performance measure that was not in compliance. Where appropriate, the costs associated with the remedial actions are also presented (Table 3).

The cost estimates presented in this section are based on professional experience from similar projects. In most cases, only a lump-sum figure is presented, and detailed take-off lists have not been prepared. The cost estimates are essentially order of magnitude estimates ($\pm 40\%$).

More importantly, the suggested remedial activities may also present several levels of action. Optional actions have been listed for several problems. These optional actions are desirable for either operational or safety considerations.

Table 3. Remedial Actions Required at Warm Springs NFH - Spring Chinook

| Remedial Action Required | Cost | PMS¹ |
|---|-----------------------------|---------------------------|
| <p>Type 1 - Non-compliance issues resulting from items beyond human control or Performance Measures not relevant for this hatchery</p> <p>Improve adult returns</p> | ---- | 4c, 4g, 4h, 22a4 |
| <p>Type 2 - Remedial actions requiring changes in agency policies or procedures</p> <p>Develop specific incubation and rearing standards for IHOT Operations Plan</p> <p>Develop smoltification monitoring program</p> <p>Install foot baths</p> <p>Develop approved genetics M&E plan</p> | ---- | 18-19 22a1 28 43 |
| <p>Type 3 - Remedial actions requiring changes in monitoring coverage or interval</p> <p>Run analysis for missing water chemistry parameters, turbidity, alkalinity, hardness, and missing contaminant parameters</p> | ---- | 5c-5g |
| <p>Type 4 - Remedial actions requiring significant capital expenditures</p> <p>Activate existing phone dialer system</p> <p>Construct at least 10 more starter tanks for early rearing</p> <p>Provide 1/8" mesh for 2 Rex traveling screens</p> | 500 \$50,000 \$10,000 | 6 9, 19 10 |
| <p>Type 5 - Remedial actions that may require significant capital expenditures but are not clearly definable at this time</p> <p>Provide system to reduce high temperature</p> <p>Provide disinfection for 15,000 gpm</p> <p>Provide upgraded water supply for rearing</p> | ---- | 5a 5h, 28 20 |

¹ PMS are performance measures that were extracted from the IHOT 1995 report. The IHOT performance measures are listed in Table 2 (Section 3 of this report) in numerical order.

Hatchery Contribution to Fisheries, Spawning Grounds, and Hatcheries

This section presents the audit findings for the Warm Springs NFH - Spring Chinook program contribution of adult fish to fisheries, local fisheries, spawning grounds, and hatcheries. Data is reported by broodyear. A broodyear refers to the adult contribution from the eggs produced from a single group of spawning adults. For some species, this may include fish caught as 2-, 3-, 4-, 5-, and 6-year old fish. Because of the return distribution and data processing delays, the complete adult contribution for a given broodyear may not be available until 4 to 5 years after the fish have been released from the hatchery.

**Table 4. Adult Contribution to Fisheries, Spawning Grounds, and Hatcheries:
Warm Springs NFH - Spring Chinook**

| Year | Fisheries ¹ (Broodyear) | Spawning Grounds ¹ (Broodyear) | Hatchery ¹ (Broodyear) | Total Combined Contribution ² (Broodyear) | Smolt to Adult Survival (percent) |
|------|---------------------------------------|---|--------------------------------------|---|---|
| 1981 | | | | | |
| 1982 | | | | | |
| 1983 | | | | | |
| 1984 | | | | | |
| 1985 | | | | | |
| 1986 | | | | | |
| 1987 | 374 | ? | 552 | 926 | 0.14 |
| 1988 | 490 | ? | 851 | 1341 | 0.18 |
| 1989 | 80 | ? | 141 | 221 | 0.021 |
| 1990 | | | | | |
| 1991 | | | | | |

¹ Data obtained from Missing Production Groups Annual Report or from the Regional Mark Information System database.

² Total combined adult contribution; presented when it is not possible to subdivide the contribution into fisheries, spawning grounds, and hatchery contributions.

Annual Operating Expenditures

The level and detail of annual operating expenditures varies widely depending on hatchery, operating agency, and funding source. When provided, expenditures were presented in terms of personnel costs, operating costs (power, feed, supplies), capital costs, indirect costs charged to the federal government, third-party costs, and other costs. These cost components were summed to determine a total hatchery annual cost. Based on discussion with the hatchery manager, the percent of total hatchery costs allocated to a given program was estimated. The total hatchery costs and the percent of hatchery costs allocated to a given program were used to compute the cost of a given program. Table 5 shows the annual operating expenses for the Warm Springs NFH - Spring Chinook program. For programs that occur at more than one facility (as shown on Table 1 in Section 3 of this report), the cost breakdown for the component(s) at each facility is presented in separate tables (Table 5a).

Table 5. Annual Operating Expenses: Warm Springs NFH - Spring Chinook

| Hatchery | 1994 | 1995 | 1996 |
|----------------------------|------------------|------------------|------------------|
| 1. Warm Springs NFH | \$459,840 | \$450,024 | \$541,863 |
| 2. | | | |
| 3. | | | |
| 4. | | | |
| 5. | | | |
| Total Program Costs | \$459,840 | \$450,024 | \$541,863 |

The total expenditures for the Warm Springs NFH are presented in Table 6 by program. The detailed breakdown of program expenditures at this hatchery are presented in separate tables (Table 6a).

Table 6. Annual Operating Expenses - Warm Springs NFH

| Program | 1994 | 1995 | 1996 |
|-----------------------------|------------------|------------------|------------------|
| 1. Spring Chinook | \$459,840 | \$450,024 | \$541,863 |
| 2. | | | |
| 3. | | | |
| 4. | | | |
| 5. | | | |
| Total Hatchery Costs | \$459,840 | \$450,024 | \$541,863 |

**Table 5a. Annual Operating Expenses: Warm Springs NFH - Spring Chinook
Expenditure Occurring at Warm Springs NFH**

| Component | 1994 | 1995 | 1996 |
|------------------------------------|------------------|------------------|------------------|
| Personnel Costs | \$250,512 | \$242,468 | \$275,792 |
| Operational Costs | \$209,328 | \$207,556 | \$266,071 |
| Capital Costs | | | |
| Indirect Costs | | | |
| Lumped Hatchery Costs ¹ | | | |
| Lumped Third-Party Costs | | | |
| Total Hatchery Costs | \$459,840 | \$450,024 | \$541,863 |
| Source of Funds | | | |
| U.S. Fish & Wildlife Service | 100% | 100% | 100% |
| | | | |
| Program Production (lb) | | | |
| Total Production (lb) | | | |
| Program as Percent of Total | 100% | 100% | 100% |
| Program Costs | \$459,840 | \$450,024 | \$541,863 |

¹ When it was not possible to obtain a detailed cost breakdown from an agency or third party, the undivided costs were entered here.

Table 6a. Detailed Expenditures at Warm Springs NFH by Program

Spring Chinook

| Component | 1994 | 1995 | 1996 |
|------------------------------------|------------------|------------------|------------------|
| Personnel Costs | \$250,512 | \$242,468 | \$275,792 |
| Operational Costs | \$209,328 | \$207,556 | \$266,071 |
| Capital Costs | | | |
| Indirect Costs | | | |
| Lumped Hatchery Costs ¹ | | | |
| Lumped Third-Party Costs | | | |
| Total Hatchery Costs | \$459,840 | \$450,024 | \$541,863 |
| Source of Funds | | | |
| U.S. Fish & Wildlife Service | 100% | 100% | 100% |
| | | | |
| Program Production (lb) | | | |
| Total Production (lb) | | | |
| Program as Percent of Total | 100% | 100% | 100% |
| Program Costs | \$459,840 | \$450,024 | \$541,863 |

¹ When it was not possible to obtain a detailed cost breakdown from an agency or third party, the undivided costs were entered here.